



Albany Medical Center Hospital and Columbia Memorial Hospital

PAC MEETING

Delivery System Reform Incentive Payment Program

December 8, 2014

Agenda

1. Updates – Status and Date Changes
2. Organizational Application
3. Project Status
4. PAC Approval
5. Information Needs
 - a) Financial
 - b) Utilization
6. Capital Funding
7. Questions and Next Steps



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Updates - Attribution

- DOH has published 3 runs of attribution. With the most recent, we have 63,000 lives.
- We will not receive the final numbers of how many Medicaid beneficiaries are included until 12/10/14, giving us 4 working days to prepare and submit the scale and speed section of the 11 projects, released 12/3/14.
- DOH is ensuring that PPSs have authorization to include all partners through OIG audit and review.



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Updates - continued

- We notified members of our decision to not merge with Montefiore. AMCH will serve as lead applicant on the 11 project applications. Montefiore will serve as administrative and technical management and support for project implementation.
- Several dates have changed. Capital budgets are now due 2/20/15. Final attribution is now scheduled for mid – January.



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Updates - continued

Needs Assessment, Focus Groups and Community Forums:

- Focus groups and forums have been completed. Comments from Medicaid beneficiaries were very consistent across the region. There were some different themes expressed from the forums, generally along the lines of regional variations between large urban and largely rural areas.



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Updates - continued

Needs Assessment:

- Messages were clear – Medicaid costs too much, care is disjointed, access and quality are inconsistent, beneficiaries use the ED for numerous reasons, including it is the best or only choice available to them and there are significant social determinants underlying poverty, including inadequate housing, unsafe neighborhoods, poor education and nutrition.



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Updates - continued

Needs Assessment:

- HCDCI and the Community Needs Assessment – the report has been prepared and the final draft submitted. It continues to be updated and not all of the appendices have been completed. It was a substantial effort, compounded by AMCH's project revisions and DOH's changes in counties covered. We are pursuing additional strategies to finalize it and pinpoint indicators supportive of projects.



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Updates - Membership

- AMC has over 160 organizational members who have agreed to participate in the PPS
- We have over 3,300 individual providers
- We have three hospitals, a psychiatric hospital and four emergency rooms
- Many of our members have an exclusive partnership relationship with AMC
- Although we continue to get requests, we can no longer add organizations.



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Organizational Application - Status

The required sections and their status –

1. Executive Summary – draft due 12/18/14
2. Governance – final draft submitted 12/2/14
3. Community Needs Assessment – 2nd draft to be submitted to KPMG 12/8/14
4. Workforce Strategy – Draft review 12/2/14
5. Data Sharing, Confidentiality & Rapid Cycle Improvement – in development, to be submitted 12/11/14



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Organizational Application - Status

7. Cultural Competency/Health Literacy – 2nd draft under review, 12/3/14
8. Budget & Flow of Funds – 2nd draft submitted 12/3/14
9. Financial Sustainability Plan – in development, final draft due 12/9/14
10. Executive Summary, Bonus Points and
11. Attestation will be done last, no later than 12/18/14. Entire application due 12/22/14.



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Organizational Application - continued

- The organizational application is worth 30% of the combined score for each project. It does not result in a separate award amount.
- The information will be made public, but since this is a competitive application that will be scored, the information is proprietary and subject to non disclosure until 12/22/14.
- Drafts of various sections have been shared with pertinent sub-committees for review.



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Project Status – Domain 2

2.a.i – Integrated Delivery System -

- Template in development; working with Montefiore on metrics and project scope; key stakeholders will meet to finalize scale and speed

2.a.iii – Health home at risk intervention

- Template in development; working with Montefiore on metrics, project scope and key stakeholders to finalize scale and speed



Project Status: Domain 2 - continued

2.a.iv – Medical Village utilizing Hospital space

- Key stakeholders engaged; meeting to finalize scale and speed to be scheduled

2.b.iii – ED Care Triage -

- ED stakeholders engaged; meeting to finalize scale and speed 12/9/14

2.di. – Patient Activation to engage the Uninsured

- Project in development; key participants engaged, scale and speed anticipated by 12/12



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Project Status – Domain 3

3.a.i – Integrating PCP and Behavioral Health -

- Sub-committee continues to fine tune, making excellent progress; scale and speed to be finalized by 12/11

3.a.ii – Crisis Stabilization

- Template developed; sub-committee is developing concepts; key stakeholders to meet to finalize scale and speed by 12/12.



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Project Status – Domain 3 - continued

3.b.i – Cardiovascular – million hearts campaign

- Sub-committee continues to fine tune; scope and scale to be finalized by 12/11

3.d.iii – Asthma – evidence based medicine

- Asthma coalition has developed project details; key stakeholders will meet to finalize project scope and scale by 12/12.



Project Status – Domain 4

4.b.i – Tobacco cessation

- Sub-committee continues to fine tune; scope and scale to be finalized by 12/11

4.b.ii – Access to chronic disease preventative care

- Sub-committee continues to fine tune; scope and scale to be finalized by 12/11



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Questions

- There will be an opportunity to ask questions about the capital budget, financial issues and data.
- Do you have any questions regarding the status of the 11 projects or the organizational application?



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PAC Approval Requested

The PAC has an important role and an obligation to approve AMCH's 11 project applications and its organizational application. AMCH is committed to local control, maximization of DSRIP funding coming into the PPS and transparent and equitable management of the funds.

For those eligible to vote: Do you approve AMCH's submission of the DSRIP applications on behalf of the PPS?



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Vote

- Yes
- No
- Abstain



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Final Sprint to the finish

What we need from you:

- Financial survey – quick turnaround needed; it will be sent electronically later today
- A few projects are not yet completely developed. We can use your help.
- Utilization data. Some of you have provided very helpful data about patients and their use of the emergency room, etc. This data is important to our success; help if you can.



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Capital Budgets and Funding

- While actual requests are not due until 2/20/15, do you have capital needs?
- If so, send Evan Brooksby an e-mail (brookse1@mail.amc.edu) with an estimate of cost, what it is for and what project(s) of the 11 it links to.
- We will be forming a committee to review all of the capital requests, prioritize them and assist with the preparation and justification.

